

## INVESTMENT MESSAGE

heads of the Zherdevsky municipal district of the Tambov region

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Dear partners, colleagues, business representatives and residents of the Zherdevsky district!

We present to your attention the investment message for 2025, which summarizes the work of the district administration in 2024 in terms of creating conditions for the development of investment activities, identifies key areas and tasks for the implementation of investment policy in the territory of the Zherdevsky district for the coming period.

From the point of view of socio-economic development of municipalities, the problem of attracting investments is one of the most urgent, especially for small territories such as the Zherdevsky municipal district with a population of about 25 thousand people.

The development of business mechanisms in small territories largely depends on the local government's business policy, which should be aimed not only at actively seeking investors, but primarily at creating favorable conditions for investment activities.

The implementation of an effective investment policy contributes to the stabilization and accelerated development of the municipality, as the growth of investments directly affects not only the increase in tax revenues to the budget, the creation of new jobs, but also the standard and quality of life of the population.

The system of work we have developed to create a business climate, support entrepreneurship, and support investment projects being implemented and/or planned to be implemented in the territory of the Zherdevsky district includes the following practical management solutions:

1. The district Administration has developed and implemented the municipal investment standard, a set of management tools for working with investors in the district, including a structured set of documents regulating procedures for monitoring, planning and implementing investment projects, coordinating the activities of local governments in the provision of municipal services and promoting investment opportunities and projects of the municipality.

The main purpose of the municipal investment standard is to ensure transparency, legality and efficiency of the use of investments at the local level, to shorten the investor's path from the emergence of an idea to the implementation of investments.

2. A collegial advisory body has been formed under the head of the district – the Council for Improving the Investment Climate in the Zherdevsky Municipal District of the Tambov Region in order to address issues of stimulating investment and entrepreneurial activity in the territory of the Zherdevsky Municipal District, municipal support for investment activities and increasing the competitiveness of the economy in priority areas of development of the district.

3. The first deputy head of the district administration has been appointed Investment Commissioner, and the Regulations for the interaction of the Investment Commissioner with investors and support for investment projects in the territory of the Zherdevsky district have been approved.

4. A feedback mechanism has been introduced that provides for investor support in a "one-stop shop" mode - a direct communication channel between investors and the district administration to promptly resolve emerging problems and issues.

5. The "Investment activity" section has been created on the official website of the Zherdevsky Municipal District, which summarizes all relevant information for the investor, including:

- interactive investment map;
- the register of free investment sites, which includes information about vacant land plots and industrial sites for possible use for investment and entrepreneurial activities.

The register includes 4 potential investment sites with different areas and degrees of readiness of engineering infrastructure.:

- 1) investment site for low-rise buildings at the address: Zherdevka, Molodezhnaya St.;
- 2) an investment site on the territory of a former brick factory at the address: Zherdevka, Dostoevsky St.;
- 3) an investment site on the territory of the city House of Culture at the address: Zherdevka, Internatsionalnaya St.;
- 4) investment site for the development of a residential neighborhood in Burnak village at the address: Zherdevsky district, Burnak village, Svobody street.

- the passport of the district with a reflection of current socio-economic indicators;
- information about the available infrastructure and services for connecting to utility networks;
- information about priority investment niches;
- existing business support measures at all levels;
- regulatory legal acts regulating investment activities;

6. For maximum convenience of perception of the main indicators and data necessary for an investor to make a decision on investing in projects for implementation on the territory of a municipality, a comprehensive information document in the form of an Investment Profile presentation material has been developed and posted on the website.

7. New administrative regulations for the provision of municipal services affecting business have been developed and approved.

8. Approved the lists of municipal property free from the rights of third parties, including 28 objects of movable and immovable municipal property, to be provided for possession and (or) use on a long-term basis to small and medium-sized businesses. Of these, 5 facilities were leased on preferential terms to SMEs.

9. We have provided consulting and legal support to SMEs wishing to set up their own businesses: in 2024, 10 seminars and consultations were held on taxation, accounting, lending, legal protection and enterprise development, and business planning.

10. Every year, the Tambov Region administration holds a solemn event dedicated to the Day of Russian Entrepreneurship, which honors business representatives who have made the greatest contribution to the socio-economic development of the region and actively participate in socio-political life. Entrepreneurs of the Zherdevsky municipality take part.

11. The list of implemented and planned projects for 2024-2030 has been formed. investment projects, which includes information about the key investment projects of the district with their brief characteristics and potential investment niches.

12. The Council of Deputies of the Zherdevsky Municipal District approved key performance indicators for the head of the Zherdevsky Municipal District and the investment commissioner in the field of support for investment projects involving private investment.

13. The head of the district administration, as part of the regional management team, completed advanced training courses at the RANEPA Federal State Budgetary Educational Institution under the additional professional program "Managerial Skills: Development of regional Teams" (implementation of the "Regional Investment Standard"). Investment commissioners have also successfully completed advanced training courses in the additional professional program "Effective Investment Commissioner" at the RANEPA.

14. In order to reduce the exclusion of excessive administrative burden on business and prevent the occurrence of unreasonable costs for both business and the state, we continue the practice of assessing the regulatory impact of draft municipal regulatory legal acts and examining the existing municipal regulatory legal acts of the district governing issues related to business activities.

According to the results of 2024, there is a positive trend in the main indicators characterizing the development of the district's economy.

One of these indicators is the volume of investments in fixed assets, which has increased relatively due to all sources of financing.

By 11.5% in 2023 and amounted to 2.9 billion rubles. About 145 new jobs were created in the reporting period.

Over the past 3 years, there has been an increase in the number of small and medium-sized enterprises (SMEs), as well as the number of self-employed citizens. The number of SMEs increased by 7.9% compared to 2022, the total number according to preliminary data was 864 units.

In 2024, based on a comprehensive analysis of the state of the district's economy and social sphere, including strengths and weaknesses, Strategic Priorities for Socio-economic Development until 2030 were developed and approved, a strategic planning document defining, among other things, the goals and objectives of the municipality's investment policy to achieve the desired future.

In 2024, 8 investment projects with a total investment of 1,292.0 million rubles were implemented in the district. Among them are:

- construction of a feed production plant with a capacity of 550 thousand tons of mixed feed per year with a full-fat soybean production line with a capacity of up to 10 tons/hour of finished products of LLC Tambov Bacon – investment volume - 285 million rubles;
- reconstruction and modernization of LLC Rusagro—Tambov - Branch Zherdevsky - investment volume - 590 million rubles;
- construction of a PTL building with built-in administrative and household facilities of Agrotechnology LLC, investment volume -115 million rubles;
- construction of a weighing complex of Agrotechnology LLC, investment volume - 235 million rubles.;
- construction of an irrigation system, the head of the farm, Elagin A.A., the volume of investments – 50 million rubles;
- reconstruction of the building for the repair and maintenance of cars on 1 Chkalov Street "I", Zherdevka, the volume of investments – 7 million rubles;
- construction of a self–service car wash on Linnaya Street, Zherdevka, the volume of investments - 5 million rubles;

- construction the store on the street Oktyabrskaya 66 "zh", Zherdevka IP Sitnikov F.V. investment volume – 5 million rubles.

As a result of the comprehensive work of the district administration to attract investments and increase the entrepreneurial activity of the population in recent years, there has been a steady increase in tax and non-tax revenues to the consolidated budget of the Zherdevsky district: from 335.4 million rubles in 2022 to 456.9 million rubles in 2024. Growth over 3 years amounted to 121.5 million rubles, or 36.2%.

All this made it possible to ensure co-financing of the expenditure obligations of the municipality for the implementation of activities of national projects and state programs.:

1. As part of the implementation of the regional project "Comfortable Urban environment" of the national project "Housing and Urban Environment" in 2024, the following were landscaped:

- 3 courtyard territories of the MCD in Zherdevka at the addresses: Zavodskoy, 4, Perovamayskaya str., 180-181, Chkalova str., 26;
- 3 public territories of the municipal district: the construction of a public garden on Revolution Square, Tugolukovo village, and the construction of a public garden on Svobody St., Burnak village.

Total amount of financing: 8.7 million rubles: F.B.- 8.1 million rubles, R.B. - 163.5 thousand rubles, M.B.- 546.4 thousand rubles.

2. As part of the regional program "The Road to the house with the whole family", a public garden has been landscaped on Chkalov St., Zherdevka. Total amount of financing:

12.75 million rubles, R.B. - 12.5 million rubles, M.B.- 255 thousand rubles.

3. Within the framework of the national project "Clean Country", the project "Reclamation of municipal solid waste landfill located at the address: Tambov region, Zherdevka, Komissarova St.

Total amount of financing: Total amount of financing: 121.3 million rubles, F.B.-104.4 million rubles, R.B. — 16.7 million rubles, M.B.- 121.3 thousand rubles.

4. National project "Culture"

As part of the regional project "Digital Culture", a virtual concert hall has been opened on the basis of MBOU DO Zherdevskaya DSHI.

Total amount of financing: 1.02 million rubles, F.B. -1.0 million rubles, R.B. — 20.4 thousand rubles, MB - 1.1 thousand rubles.

As part of the regional project "Creative people", equipment was purchased for the MBUK "Center for Culture and Leisure"

Total amount of funding: 102.2 thousand rubles, F.B. - 100.0 thousand rubles, R.B. -2.0 thousand rubles.

5. National project "Education"

As part of the regional project "Modern School", 2 "Growth points" were opened by M.Gorky in the MBOU "Zherdevskaya Secondary School No. 2" (chemistry and physics classrooms).

Total amount of financing: 3.3 million rubles, M.B. -3.3 million rubles.

As part of the regional project "Success of every child", equipment was purchased and installed for a new additional education club "School Media Center" in MBOU "Zherdevskaya Secondary School".

Total amount of financing: 580.0 thousand rubles, F.B.- 255.4 thousand rubles, R.B.- 5.2 thousand rubles, M.B. — 319.4 thousand rubles.

As part of the regional project "Digital educational environment", computer equipment was purchased and installed in Komsomolsky, Sukmanovsky, M. Gorky branches of MBOU "Zherdevskaya Secondary School No. 2".

6. Federal project "Integrated rural development":

- construction of a residential building of blocked development in Burnak village, st. Livestock, 8 has been completed. Total volume financing — 11.61 million rubles, F.B. - 6.4 million rubles, R.B. — 0.1 million rubles, M.B. - 5.1 million rubles.

- an apartment building of blocked-off development is under construction in Burnak village, Parkovaya str., 5. Total financing: 13.7 million rubles, R.B. 7.9 million rubles, M.B.— 1.9 million rubles, extra-budgetary funds - 3.9 million rubles.

7. National project "Healthcare" Regional project "Modernization of primary health care" Completed the construction of FAP S. The elm tree.

In accordance with the Decree of the Government of the Russian Federation dated 08/31/2023 No. 1419 "On the implementation of a pilot project aimed at stimulating fertility", the Tambov Region became one of the first three regions of the country, along with the Novgorod and Penza regions, where this federal pilot project is being implemented. The program started on September 1, 2023 and will be implemented until December 31, 2024. Its main goal is to create a favorable living environment. In accordance with the decree of the Government of the Tambov Region dated 09/21/2023 No. 772-r, the Zherdevsky Municipal District of the Tambov region has been designated as a pilot municipality participating in the project.

As part of a pilot project aimed at stimulating the birth rate in the Zherdevsky municipal district, the following measures are being implemented in the housing and communal services sector::

- construction of intake wells on Lomonosov St. and Pervomaiskaya St. in Zherdevka to provide residents with high-quality drinking water.

Total amount of financing: 11.01 million rubles, F.B. - 10.0 million rubles, R.B.-1.0 million rubles, M.B. - 0.01 million rubles.

- major repairs of the water supply network in Zherdevka (3656 m), Burnak village of Zherdevsky MO (2268 m)

Repairs of water supply networks are carried out in different parts of the city

Total amount of financing: 33.03 million rubles, F.B. - 30.0 million rubles, R.B.-3.0 million rubles, M.B. - 0.03 million rubles.

- improvement of park areas and creation of "Family parks" in the Zherdevsky municipal district of the Tambov region:

1) the park on Chkalov St., Zherdevka, with the construction of a children's playground and a sports complex.

2) Lovers' Square on Pervomaiskaya St., Zherdevka with the arrangement of a children's play area.

The total area of landscaping is 9,000 sq.m.;

3) "Family Square" in the village of Burnak, Zherdevsky municipal district, with a workout area, a children's playground and a skate park. The total area of landscaping is 4750 sq.m.;

Total amount of financing: 68.7 million rubles, F.B. - 62.5 million rubles, R.B.-6.2 million rubles.

- an event for the implementation of rural improvement projects within the framework of the Tambov Region State Program for Integrated Rural Development:

1) Creation and arrangement of a recreation area in the village of Alekseevka, Zherdevsky district of the Tambov region.

2). Creation and improvement of a recreation area in Petrovskoye village, Zherdevsky district, Tambov region;

3). Creation and improvement of a recreation area in the village of Tugolukovo, Zherdevsky district of the Tambov region;

4). Creation and improvement of a recreation area in Burnak village, Zherdevsky district, Tambov region

Total amount of financing: 7.2 million rubles, M.B. - 7.2 million rubles.

- Improvement of 2.9 km of sidewalks and pedestrian zones in Zherdevka, Zherdevsky municipal district.

Total amount of financing: 14.6 million rubles, F.B. — 13.3 million rubles, R.B.-1.3 million rubles, M.B. - 0.01 million rubles.

- Repair of highways in the Zherdevsky MO with a length of 9.57 km: - the Kaspiy-S. highway.Shpikulovo";

- section of the Zherdevka-Rymarevo highway;

- the section of the Kaspiy highway-the central estate of the Zarya state farm;

- highway along Mira street, Zherdevka;

- highways along Krasnaya St. and Svobody St. in Burnak village (access roads to the Burnak branch of MBOU "Zherdevskaya Secondary School No. 2").

Total amount of financing: 110.1 million rubles, R.B.-107.8 million rubles, M.B.- 2.2 million rubles.

- Construction of housing provided to citizens of the Russian Federation living in rural areas under a residential lease agreement:

-Construction of a blockaded building at the address: 8 Breeder street (sq. 1 and sq.2), in the village of Burnak, Zherdevsky MO;

Total amount of financing: 11.6 million rubles, F.B. — 6.4 million rubles, R.B.-0.1 million rubles, M.B.- 5.1 million rubles.:

- Construction of a block-of-development house at 5 Parkovaya St. (sq.1 and sq.2), in the village of Burnak, Zherdevsky MO;

Total funding: 13.7 million rubles, R.B.-7.9 million rubles, M.B.- 1.9 million rubles, extra-budgetary funds - 3.9 million rubles.

We are ready to take into account the opinion and position of business, and to further develop government cooperation with business and the public. As a result of joint work, solutions should be developed to further promote the investment process in the Zherdevsky district.

To summarize all that has been said...

Significant steps have been taken to increase the investment potential and attractiveness of the Zherdevsky municipal District. You can talk about investments and government activities in this area for a long time and abstractly, but do not forget who it is all being done for.

All our work is aimed at ensuring that every resident of the district has a good life here. A person's sense of well-being arises only in the presence of mental comfort, with confidence in stability and security. And this is possible only in a municipality with a stable economy, efficiently managed and aimed at further development!

I would like to express my gratitude to all entrepreneurs, large, medium, and small businesses for their active participation in the life of our municipality!

There is still a lot to be done to step over the high bar that we have set....I am confident that by working together we will be able to achieve tangible results and ensure the dynamic development of the Zherdevsky municipal District.

I would like to note that the district administration is creating conditions for the implementation of projects and proposals that contribute to the development of the municipality's infrastructure and increase its investment attractiveness. We are ready to work in an open and constructive dialogue, to consider and discuss the terms of cooperation with potential investors who positively assess the prospects for investments in the economy of the district.

I hope for constructive and lasting cooperation!

Alexander Vasilyevich Bykov, Head of the Zherdevsky municipal district

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